Dear Friends,

We’ve all heard of six degrees of separation—the idea that each of us is just six connections or less away from one another. At Food Bank For New York City we see this play out on a daily basis. 

Every one of our donors, supporters and partners is closely linked to the people we serve. Food Bank would not be able to help provide 400,000 free meals, as well as other programs, each day to New Yorkers in need without the support of individuals, corporations and foundations who are as committed as we are to ensuring that no one in our city goes hungry.

There is a misperception out there that giving is done at a distance. Nothing could be further from the truth. Whether you give money, time, expertise or advice, there is always a human being at the receiving end. When we take a moment to reflect on that fact, the distance falls away and we’re left with a sense of commonality that binds all of us together.

Approximately 1.5 million struggling New Yorkers are counting on us to provide them with the food, services and resources they require to survive. Almost half a million of them are children who depend on soup kitchens and food pantries for dinner. Because of this we MUST connect with their families in the fewest steps possible. We do that by bringing everyone to the table and paving a direct pathway for those with the means to give. One by one, these connections add up to a lifeline for millions of New Yorkers, and, as you’ll see in these pages, their stories are a testament to the power of connection.

At no time have these bonds been more vital than in 2012, a year bookended by two major challenges. The year kicked off with 11 million meals lost due to federal spending cuts and ended with the devastation of Hurricane Sandy. But the strength of our network and the power of our supporters pulled us through an incredibly difficult time. We’re proud of the amount of food that we were able to get into the hands of our most vulnerable neighbors: Food Bank distributed more than 65 million pounds of food last year, enough for more than 54 million meals. During the first week of Hurricane Sandy alone, we helped to provide nearly 1 million meals—with millions more to follow in the weeks and months ahead.

The work we do year after year also puts much-needed money into the pockets of New Yorkers who are struggling to keep food on the table: Our Volunteer Income Tax Assistance (VITA) program helps low-income New York City residents file their taxes free of charge, bringing them $60 million in 2012 refunds and tax credits. Our work to ensure that eligible New Yorkers have access to food stamps helps to provide $3 billion a year in food purchasing power.

None of these accomplishments would be possible without the relationships we have with our partners and supporters. Because of you, we’re able to effectively serve New Yorkers in need. Though you may never meet these six-degreed neighbors, we hope that your partnership with Food Bank relays the strength of this vital connection. In a complicated system of food distribution, tax refunds and outreach, your support and connection to our mission allows us to show up in the lives of the most vulnerable as simply dinner.

Sincerely,

Margarette Purvis
President and CEO

Reverend Henry A. Belin III
Chair, Board of Directors
MAKING CONNECTIONS
WE’RE HERE FOR OTHERS BECAUSE OUR PARTNERS ARE HERE FOR US

LEE SCHRAGER:
PROVIDING RESPITE FROM THE STORM

12K HOT MEALS SERVED VIA FOOD TRUCKS DURING THE HOLIDAYS IN SANDY AREAS THANKS TO ROBIN HOOD

PHOTO: MELANIE DUNEA/CP
Making a connection is as easy as picking up the phone. Just ask Lee Schrager, Food Bank board member and director of the New York City Wine & Food Festival. When Hurricane Sandy hit, Lee began phoning and emailing his vast network of friends with an idea for helping victims of Sandy get much-needed relief—host a lavish Thanksgiving dinner.

Lee joined with Food Bank and many of his friends to sponsor the event. On November 21, less than a month after Hurricane Sandy, 1,000 New Yorkers from the hardest-hit communities entered Cipriani Wall Street for Our Table Is Yours, hosted by Food Network, Cooking Channel and Southern Wine & Spirits.

Without Lee, this event would never have happened. He brought all the parties together and facilitated a day that provided storm-stricken New Yorkers not only with Thanksgiving dinner, gift cards and access to benefits, but also hope.

“THANKSGIVING WITH FOOD BANK MADE ME FEEL LESS ALONE AND SHOWED ME THAT PEOPLE CARED. I HOPE I NEVER SEE ANYTHING LIKE SANDY AGAIN.”

EILEEN DRVICK

Eileen was one of the lucky ones. She evacuated before Hurricane Sandy hit with full force and returned a few days later to four feet of water in her home and substantial damage. But she’s grateful she still had a home. “My brother lost everything,” she says. Our Table is Yours was the perfect escape at the perfect time. “It gave me a break from everything I was going through,” says Eileen, who lives on Staten Island. “It was great to have some good food, a few laughs, and let go of the pressure for one night. Plus, the gift cards were a nice—and necessary—surprise.”
THANK YOU FOR BEING HERE FOR NEW YORK CITY

TARGET:
A BULLSEYE ON HUNGER

$31.8M RAISED IN 2012 THANKS TO THE GENEROSITY OF OUR CORPORATE, INDIVIDUAL, FOUNDATION AND GOVERNMENT PARTNERS

PHOTO: TIM REITER
“FEEDING MY FAMILY OF SIX ISN’T EASY. THAT’S A LOT OF MONEY! THE EXTRA FOOD I GET HERE IS A BIG HELP.”

TARALYN TSAMOS

With four kids to feed on a limited budget, Taralyn is always concerned about stretching her food dollar. Now that she can go to Food Bank’s campus pantry at her kids’ school, she can breathe a little easier. “Financially, it helps to be able to supplement my regular grocery shopping,” she says. “I stock up on staples like cereal, pasta and canned beans, and also get fresh fruits and vegetables. It’s a relief to know that I’m able to save some money every month.”

Focusing in class is hard to do when you’re hungry. But that’s exactly what hundreds of thousands of New York City children do every day—and their grades suffer because of it. We know that well-nourished kids perform better in school, and our partnership with Target, which supports our campus pantry program, ensures that vulnerable children get the nutritional head start they need.

Target helps our campus pantries bring healthy food, including fresh produce, to K-12 students and families in need each month. The program is currently available at selected schools in the poorest communities where most children rely on free and reduced-price school meals. When these children and their families come to our campus pantry, they get to select items from all five food groups and take home 22 pounds of food per family—enough for 18 meals.

We’re proud to partner with Target on this critical program that gives struggling families easy access to food and allows kids to focus on learning rather than on when they’ll get their next meal.
Hakeem Nicks: A Giant Helping Hand

43% of low-income families buy less food to save money.
New York Giants wide receiver Hakeem Nicks is taking his passion on the field to the neighborhoods of East Harlem, helping children there win the fight against hunger. When Nicks launched his Helping Hands initiative last year, his mission was clear: find ways to provide healthy food to children in need. So he jumped at the opportunity to support Food Bank’s backpack program at Union Settlement Association in East Harlem, a Food Bank member charity.

By partnering with Food Bank, Nicks is helping to provide nutritious food for children from low-income families to take home over the weekend—a time when they may not have enough to eat. The backpack program operates twice a month at Union Settlement, serving approximately 200 children in its after-school program.
THANK YOU FOR BEING HERE FOR NEW YORK CITY

4,000 HOUSEHOLDS CITYWIDE HAVE APPLIED FOR FOOD STAMPS AND OTHER BENEFITS THROUGH TEN

NEW YORK COMMUNITY TRUST: INVESTING IN A STRONGER NETWORK

PHOTO: AMY WOLF
“WITH THE TEN APPROACH WE’RE ABLE TO DO SO MUCH MORE FOR THE PEOPLE OF THE BRONX.”

SCHOLASTICA WILSON
DIRECTOR OF DEVELOPMENT, NEW COVENANT COMMUNITY DEVELOPMENT CORPORATION

When it came to critical benefits like food stamps, New Covenant was limited in its ability to help residents get them—until it became a TEN site. Now its staff has the training and tools necessary to screen and process applications on-site. Another bonus: The connections New Covenant has made through TEN have opened new doors and expanded its reach. The charity is now able to refer hundreds of clients to nearby resources for everything from income tax assistance to health insurance screenings.

Food Bank developed its Tiered Engagement Network (TEN) approach with a specific goal in mind: help charities and organizations operating within the same high-need neighborhoods work together. It would take a very special partner to make this vision a reality.

Luckily, we found that partner in The New York Community Trust, one of the largest private funders of New York City nonprofits whose generosity touches the lives of countless New Yorkers in need. With the Trust’s help, more than 150 organizations citywide are now able to offer everyone who walks through their doors an array of services and resources that can help lift them out of poverty—something that would have been nearly impossible to do otherwise.
FOOD BANK’S MEMBER NETWORK
ON THE FRONT LINES

Alex McBride prepares a healthy meal with his children.

PHOTO: TIM REITER
NEIGHBORS HELPING NEIGHBORS IN EVERY CORNER OF THE CITY

With approximately 1,000 charities and schools in our network, Food Bank reaches every borough of New York City. Our member agencies—soup kitchens, food pantries, shelters, senior centers, after-school programs and more—don’t just serve the community. They’re a part of the community, and that makes all the difference. As neighbors, our network members understand that helping struggling New Yorkers put food on the table with dignity is job one.

QUEENS

HOUR CHILDREN COMMUNITY FOOD PANTRY

In 2011, Food Bank For New York City partnered with the Mario Batali Foundation to expand upon our school-based Cookshop program and allow families served by our emergency food providers to also eat healthfully. The result was a new program called Community Cookshop. Every summer, parents and their children get together at food pantries and soup kitchens throughout the city to make healthy recipes developed by Chef Mario Batali. At Hour Children Community Outreach and Food Pantry, one of 12 Community Cookshop sites citywide, which are now also supported by Newman’s Own Foundation, the program couldn’t have come at a better time. In the last year alone, Hour Children has seen a 40 percent increase in the number of people seeking food assistance. Community Cookshop is one of the ways the charity helps them stretch their dollars. The cooking techniques, nutritional tips and money-saving strategies families learn go a long way toward helping them eat well for less. Hour Children staff have seen the change firsthand: clients are making healthier choices, such as selecting low-sodium and low-fat items, and choosing as many fresh fruits and vegetables as they can. To enable clients to take home as much food as possible, Hour Children also offers food stamp assistance.

OF SOUP KITCHENS IN QUEENS HAVE SEEN AN INCREASE IN FIRST-TIME VISITORS

92%
BRONX

RIVER WATCH

At Food Bank, “It’s more than just food” isn’t just a slogan; it’s a core belief. We know our struggling neighbors need a continuum of services to survive—from emergency food to nutrition education to income support—and our member charities live by the same guiding principle. Case in point: The River Watch Food Pantry. When New Yorkers step through its doors, they find much more than a pantry. They find help applying for food stamps, accessing housing and health services, and locating resources designed to address an array of needs. They also have access to The River Watch Computer Technology Center, which offers free computer training six days a week. In today’s job market, computer proficiency is a must, and free computer classes can make a big difference to vulnerable New Yorkers looking to boost their skills and expand their job opportunities.

50% OF THE GREATEST NEED FOR EMERGENCY FOOD IS IN THE BRONX

BROOKLYN

KINGSBOROUGH COMMUNITY COLLEGE

Every day, thousands of college students head to campus hungry and remain hungry from their first class to their last. As families struggle in this economy to help their children get a higher education and still afford the basic necessities of life, three meals a day often gets sacrificed. Food Bank is proud to be a resource for Kingsborough’s commitment to serving those in need. On-site pantries make it easier for young people to bring home nutritious food for healthy meals, and students at Kingsborough were especially grateful to have the pantry during the difficult days and weeks following Hurricane Sandy. Eligible working students can also get help applying for tax refunds and food stamps. In addition to Kingsborough, Food Bank also partners with a college-based pantry at another City University of New York (CUNY) campus: Hostos Community College in the Bronx.

30% OF FOOD PANTRIES IN BROOKLYN HAVE INCREASED THE NUMBER OF HOURS THEY’RE OPEN

“I’M LOOKING FOR WORK, AND I NEED A COMPUTER TO FIND IT.”

REGINA ESTES

Regina can use one of River Watch’s computers whenever she needs to update her resume, check job boards or research companies. “I’d be stuck without it,” she says. “Here, I can use it for as long as I need. I’m grateful because it’s tough being out of work in this economy.”

THE CAMPUS PANTRY MAKES LIFE EASIER FOR STUDENTS LIKE ME WHO NEED IT.”

JILL PATTERSON

Like millions of New Yorkers, Jill’s family walks a financial tightrope. “My mom’s been out of work for a year and my dad doesn’t make a lot of money as a bus driver,” she says. “We live paycheck to paycheck.” Getting food from the pantry takes off some of the pressure. “Every little bit helps.”

ALL PHOTOS ON THIS PAGE: TIM REITER
Seniors are a vital part of our community, and at Food Bank, we make sure they know it at our new Neighborhood Center For Adults 60+, which launched this year at Food Bank’s Community Kitchen and Food Pantry in West Harlem. Over the years, we’ve seen an increase in the number of elderly coming to us for food and benefits assistance. We wanted to meet these growing needs and give seniors a place to call their own. Our Center offers seniors a one-stop comprehensive program geared specifically to them. In addition to meals and benefits assistance, seniors can also try yoga or one of several other fitness classes. They can take a wellness workshop to learn how to quit smoking, eat healthfully and more. If they’re feeling creative, they can try their hand at painting and other artistic endeavors. Or they can simply stop by for a game of cards with old and new friends. Having a social outlet and critical services all under one roof makes it easier for Harlem seniors to get the help they need and the enjoyment they want—right in their own neighborhood.

OF FOOD PANTRIES IN MANHATTAN HAVE CHINESE-SPEAKING STAFF TO ACCOMMODATE A FAST-GROWING ASIAN CLIENTELE

OF FOOD PANTRIES ON STATEN ISLAND PROVIDE FOOD STAMP ASSISTANCE

Statens Island was one of the hardest hit communities during Hurricane Sandy and many of its residents are still trying to recover. Fortunately, they can turn to Project Hospitality for help. As a provider of comprehensive services for the hungry and homeless, the charity has been assisting Sandy survivors from the beginning of the storm and is still supplying everything from emergency food and free tax preparation to legal consultations and access to food stamps—a benefit that is critical to those struggling to afford food, especially in the wake of a disaster like Sandy. At Project Hospitality, the food stamp application process is simple due to the charity’s participation in Food Bank’s TEN program. Eligibility screenings, application assistance and submissions are all done on-site, which removes real barriers and prevents clients from having to trek from one location to another.

THE CENTER KEEPS ME YOUNG! HAVING IT HERE IS A BEAUTIFUL THING.”
GEORGE OWENS

“BECAUSE OF FOOD STAMPS, I NO LONGER HAVE TO WORRY ABOUT HOW TO FEED MY KIDS.”
DANA HUGHES

Hurricane Sandy destroyed Dana’s home and left her family displaced for almost two months. “We were really struggling. It got to the point where we had no money for food,” she says. “Project Hospitality helped me get food stamps, which was a big relief.”
**NEW YORK CITY WINE & FOOD FESTIVAL**

Daniel Boulud and Geoffrey Zakarian were among the thousands of guests at this year’s festival, which raised $1.2 million to help fight hunger.

**CAN DO AWARDS**

Food Bank’s star-studded 2012 Can Do Awards Dinner in April brought out enthusiastic supporters such as celebrity chef Anne Burrell and raised $1.5 million.

**SPECIAL REPORT**


**CHARITY DINNER AT MOMOFUKU**

As part of their ongoing (but good-natured) battle over who makes the best fried chicken, chef David Chang and The Roots’ Questlove faced off at a charity dinner at Chang’s Momofuku Noodle Bar in May, with all proceeds benefiting Food Bank For New York City.

**NYC’S CONFERENCE ON HUNGER AND POVERTY**

This year’s annual conference, which brings together the hunger-fighting community for a day of networking, learning and sharing, featured an eye-opening presentation on the lessons of Hurricane Sandy.

**FOOD BANK PARTNERS WITH FLATRATE MOVING®**

FlatRate Moving® became Food Bank’s Official Drive Sponsor and really came through during Hurricane Sandy, helping us provide an extra 150,000 meals to New Yorkers in need.

**PRO SPORTS TEAMS LEND A HAND**

During the holidays, the New York Giants prepped and served meals at the Community Kitchen, the New York Jets sorted donations at our Bronx warehouse, and the Brooklyn Nets served Thanksgiving dinner at one of our member charities.
IN REVIEW

ANTI-HUNGER ADVOCACY DAY

On September 19, 2012, representatives from more than 20 of New York City’s emergency food agencies traveled to Washington, D.C. for the first Anti-Hunger Advocacy Day, organized by Food Bank For New York City. In meetings with members of Congress, agency leaders advocated for the protection of food stamp benefits and increased funding for The Federal Emergency Food Assistance Program (TEFAP).

FOOD STAMP CHALLENGE

To raise public awareness, board member Mario Batali led the challenge for Americans to live on a food stamp budget for one week. That’s just $31 a week—$1.48 a meal! More than 300 people participated, including Food Bank President and CEO Margarette Purvis.

HURRICANE SANDY

When disaster struck, we found innovative ways to mobilize volunteers, ensure continuous food distribution and help those most in need access money. Since Hurricane Sandy’s assault on our city, Food Bank has helped to provide millions of meals to storm-ravaged communities—including kosher food provided in partnership with the Metropolitan Council on Jewish Poverty. We’ve also placed thousands of volunteers with charities in affected areas to help unload, sort and distribute food. But many New Yorkers are still struggling to rebuild their lives. To help them get back on their feet, Food Bank has also tapped our campus pantries in public schools to fill this new need. And we’re helping Sandy survivors access valuable tax credits, which will bring millions in much-needed refunds.

FOOD DONATIONS

In a year of major cuts our donors stepped up and enabled us to distribute 65,439,562 pounds of food.

SENIOR CENTER

A new program launched in 2012 at our Community Kitchen & Food Pantry gives seniors a place to call their own. They can socialize with friends, have breakfast and dinner, take fitness and nutrition classes, enjoy creative activities, and get benefits assistance.
### Financial Position

#### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>4,168,473</td>
<td>4,237,884</td>
</tr>
<tr>
<td>Investments</td>
<td>4,306,534</td>
<td>3,058,441</td>
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<tr>
<td>Government grants receivable</td>
<td>3,475,824</td>
<td>4,295,139</td>
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<tr>
<td>Contributions receivable</td>
<td>1,889,730</td>
<td>1,814,825</td>
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<tr>
<td>Accounts receivable, less allowance for doubtful accounts</td>
<td>1,026,843</td>
<td>1,282,387</td>
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<tr>
<td>of $11,029 in 2012 and $25,563 in 2011</td>
<td>147,023</td>
<td>105,715</td>
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<tr>
<td>Prepaid Expenses and other assets</td>
<td>448,107</td>
<td>452,248</td>
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<tr>
<td>Security deposits</td>
<td>127,424</td>
<td>81,546</td>
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<tr>
<td>Purchased products inventory</td>
<td>1,606,119</td>
<td>1,647,561</td>
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<tr>
<td>Donated food inventory</td>
<td>4,423,040</td>
<td>4,002,291</td>
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<tr>
<td>Property and equipment, net</td>
<td>279,370</td>
<td>303,420</td>
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<td>Investment in Hunts Point Cooperative Market, Inc. (HPCM), net</td>
<td>21,294</td>
<td>22,306</td>
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<tr>
<td>Deferred mortgage costs</td>
<td>2,418,952</td>
<td>2,470,599</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$21,919,781</strong></td>
<td><strong>$21,303,763</strong></td>
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</tbody>
</table>

#### LIABILITIES AND NET ASSETS

**LIABILITIES**

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<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>932,290</td>
<td>801,318</td>
</tr>
<tr>
<td>Accrued salaries and employee benefits</td>
<td>888,155</td>
<td>868,145</td>
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<tr>
<td>Contract advances</td>
<td>174,056</td>
<td>98,240</td>
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<tr>
<td>Deferred rent</td>
<td>430,562</td>
<td>216,409</td>
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<tr>
<td>Mortgage loan payable</td>
<td>2,418,952</td>
<td>2,470,599</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$4,844,015</strong></td>
<td><strong>$4,454,711</strong></td>
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**NET ASSETS**

**Unrestricted**

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<th>2011</th>
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<tr>
<td>Board-designated</td>
<td>4,000,000</td>
<td>3,000,000</td>
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<tr>
<td>Property and equipment and investment in HPCM</td>
<td>4,702,410</td>
<td>4,305,711</td>
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<tr>
<td>Undesignated</td>
<td>5,626,619</td>
<td>6,595,698</td>
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<tr>
<td><strong>Total unrestricted</strong></td>
<td><strong>14,329,029</strong></td>
<td><strong>13,901,409</strong></td>
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<tr>
<td>Temporarily restricted</td>
<td>2,696,737</td>
<td>2,897,643</td>
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<tr>
<td>Permanently restricted</td>
<td>50,000</td>
<td>50,000</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>17,075,766</strong></td>
<td><strong>16,849,052</strong></td>
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**TOTAL LIABILITIES AND NET ASSETS**

<table>
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<tr>
<th></th>
<th>2012</th>
<th>2011</th>
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</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$21,919,781</strong></td>
<td><strong>$21,303,763</strong></td>
</tr>
</tbody>
</table>

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**HELPING NEW YORKERS GET CASH BACK**

One of the most strategic ways we fight hunger is by putting money into people’s hands so they can buy food, which keeps them from needing emergency food in the first place. Our free Volunteer Income Tax Assistance (VITA) program has returned $61.5 million in federal refunds and Earned Income Tax Credits to low-income New Yorkers. **One dollar invested in this program returns more than $35 in tax refunds and credits.**

*PHOTO: TIM RIEGER*
## OPERATING ACTIVITIES

### SUPPORT AND REVENUE

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2012 TOTAL</th>
<th>2011 TOTALS</th>
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<tbody>
<tr>
<td>Donated food received</td>
<td>41,728,411</td>
<td>0</td>
<td>0</td>
<td>41,728,411</td>
<td>37,031,376</td>
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<tr>
<td>Foundations and corporations</td>
<td>5,406,881</td>
<td>2,893,726</td>
<td>0</td>
<td>8,300,607</td>
<td>8,194,405</td>
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<tr>
<td>Individuals</td>
<td>6,280,669</td>
<td>0</td>
<td>0</td>
<td>6,280,669</td>
<td>5,644,350</td>
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<tr>
<td>In-kind contributions</td>
<td>386,411</td>
<td>0</td>
<td>0</td>
<td>386,411</td>
<td>210,000</td>
</tr>
<tr>
<td>Special events (net of direct costs of $392,517 in 2012)</td>
<td>1,555,533</td>
<td>0</td>
<td>0</td>
<td>1,555,533</td>
<td>1,505,778</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>2,716,996</td>
<td>(2,716,996)</td>
<td>0</td>
<td>—</td>
<td>—</td>
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<tr>
<td><strong>TOTAL SUPPORT</strong></td>
<td>$58,074,931</td>
<td>$176,730</td>
<td>—</td>
<td>$58,251,661</td>
<td>$38,537,154</td>
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<table>
<thead>
<tr>
<th>REVENUE</th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Government contracts</td>
<td>15,037,705</td>
<td>0</td>
<td>0</td>
<td>15,037,705</td>
<td>17,726,881</td>
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<tr>
<td>Shared maintenance</td>
<td>372,213</td>
<td>0</td>
<td>0</td>
<td>372,213</td>
<td>244,875</td>
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<tr>
<td>Sale of food and paper products</td>
<td>1,521,625</td>
<td>0</td>
<td>0</td>
<td>1,521,625</td>
<td>1,091,112</td>
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<tr>
<td>Other income</td>
<td>54,317</td>
<td>0</td>
<td>0</td>
<td>54,317</td>
<td>73,933</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td>$16,985,860</td>
<td>0</td>
<td>0</td>
<td>$16,985,860</td>
<td>$19,136,801</td>
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</tbody>
</table>

**TOTAL SUPPORT AND REVENUE** $75,060,791* $176,730 — $75,237,521 $57,673,955

*In fiscal year 2012, Food Bank managed and distributed $66.5 million in food product: $42 million was donated, $3 million was purchased and $21.5 million was government-contracted, which is not considered a donation or an asset on Food Bank's financial statements. If the government-contracted food product were included, total support and revenue would be approximately $97 million.

### EXPENSES

#### PROGRAM SERVICES

| Food, storage and distribution | 57,440,725 | 0 | 0 | 57,440,725 | 53,110,732 |
| Research and policy            | 1,790,702  | 0 | 0 | 1,790,702  | 3,125,921  |
| Nutrition services and education| 3,684,748  | 0 | 0 | 3,684,748  | 4,006,804  |
| Community Kitchen and pantry   | 1,452,669  | 0 | 0 | 1,452,669  | 1,651,107  |
| Income policy                  | 2,076,301  | 0 | 0 | 2,076,301  | 2,225,673  |
| Benefit access                 | 1,732,185  | 0 | 0 | 1,732,185  | 1,204,011  |
| **TOTAL PROGRAM SERVICES**     | $68,177,330| 0 | 0 | $68,177,330| $65,324,248|

#### SUPPORTING SERVICES

| Management and general             | 3,956,035   | 0 | 0 | 3,956,035   | 2,539,797  |
| Fundraising, including donated advertising of $94,140 in 2012 and $210,000 in 2011 | 3,115,555 | 0 | 0 | 3,115,555 | 2,503,672 |
| **TOTAL SUPPORTING SERVICES**      | $7,071,590  | 0 | 0 | $7,071,590  | $5,043,469 |
| **TOTAL EXPENSE**                  | $75,248,920 | 0 | 0 | $75,248,920 | $70,367,717 |
| **CHANGE IN NET ASSETS – OPERATING** | $(188,129)  | $176,730 | 0 | $(11,399)   | $1,354,993 |

### NON-OPERATING SUPPORT AND REVENUE

#### SUPPORT FOR CAPITAL EXPENDITURES

| Foundations and corporations              | —           | 200,000 | — | 200,000 | 882,879     |
| Net assets released from restrictions     | $(78,280)   | —       | — | —       | —           |

#### OTHER NON-OPERATING

| Investment income                        | 37,496      | 664     | — | 38,113  | 63,328      |
| **CHANGE IN NET ASSETS – NON-OPERATING** | $(615,749)  | $(377,634)| — | $(238,113) | $(946,207) |
| **CHANGE IN NET ASSETS**                 | $(427,620)  | $(200,906) | — | $(226,714) | $(2,301,200) |
| **NET ASSETS AT BEGINNING OF YEAR**      | $13,901,409 | $2,897,643 | $50,000 | $16,849,052 | $14,547,852 |
| **NET ASSETS AT END OF YEAR**            | $14,329,029 | $2,696,737 | $50,000 | $17,075,766 | $16,849,052 |
We gratefully acknowledge our supporters who make our work possible

**$1 MILLION+**
Anonymous Robin Hood Single Stop USA

**$250,000 - $999,999**
Anonymous Hegerman Memorial Trust Fund New York City Wine and Food Festival The New York Community Trust

**$100,000 - $249,999**

**$50,000 - $99,999**

**$25,000 - $49,999**
Anonymous (3) Louis and Anne Abrams Foundation, Inc. American Express AT&T Lily Auchincloss Foundation, Inc. Kyra Sedgwick & Kevin Bacon


**$10,000 - $24,999**


**$5,000 - $9,999**


LIST INCLUDES GIFTS AND PLEDGES GIVEN BETWEEN JULY 1, 2011 AND JUNE 30, 2012
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$1,000 - $4,999

Anonymous [22]
16 For 4 Hospitality LLC
8 For 4 Hospitality LLC
Aaron’s Inc.
Barbara Ann Abeles
Able Trust
Andrew Saul Abrams
Adelson Family Foundation
Dianne Balfour & Carl Adams
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Suzi & Peter Wunsch
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Donna Brion
Martha Brooks
Brookwood Companies
Incorporated
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 Cecil Brown
Nancy Brown
Bruce J. Regal & Therisa A. Brown
Charles Chadwell & Nancy D. Brown
Mary Foundlander
Sylvie & Stafford Bryant
Bull’s Head Foundation, Inc.
George Bumnered
Thomas Buonora
John F. Burger
Judith W. & Robert R. Burger
Janice Burgess
Robin Green & Mitchell Burgess
David Burke Group
David Burke
David Burnett
Anne Burrell
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Nancy & Frank Bynum
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Carle & Thomas Byrne
C. Stasaky Associates Limited
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Frank Cacciola
Margaret Calkins
PJ Callahan Foundation, Inc.
Jessica L. Calvasa
Carlos Capelani
Caipengiuni U.S. LLC
The Capital Group Companies
Capital Link
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Tara & Stephen Cardino
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Jody Feldman
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Dana Hart
Aison Hartwell
IN MEMORIAM
All of us at Food Bank For New York City extend our deepest sympathies to Miles Cahn, board member Mario Batali and Susan Cahn on the passing of Lillian Cahn on March 4, 2013. She was 89. Mrs. Cahn was the co-founder of Coach and Coach Farm. She and her husband, Miles, were among the first supporters of Food Bank For New York City.
Our Government Partners

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Office of the Mayor of the City of New York
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NYC Comptroller
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United States Department of Agriculture
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New York City’s Elected Officials
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Federal Emergency Management Agency: Emergency Food and Shelter Program /New York City Board, administered by United Way of NYC
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Food Bank For New York City Advisory Committees and Culinary Council
Food Bank For New York City Board of Directors
Food Bank For New York City Staff
Food Bank For New York City Volunteers
Friends and Funder of the Food Bank for New York City
New York City Human Resources Administration: Office of Domestic Violence and Emergency Intervention Services/ETAP
New York State Department of Health: Division of Nutrition/FPNAP
New York State Office of General Services: Division of Government Donated Foods/EFAP
Non-Food Service Providers
Staff and Volunteers of Nonprofit Community Food Programs
United Federation of Teachers

LIBERTY TORCH SOCIETY is a program that acknowledges committed Food Bank For New York City friends who have chosen to include Food Bank in their estate plans. To learn how you can become a member, please contact Andrea E. Hill, Senior Director of Individual and Major Gifts, at ahill@foodbanknyc.org or 212-566-7855 ext. 8073.
WE NEED YOUR HELP TO END HUNGER IN NYC

EVERY $1 YOU DONATE can help provide five meals for New Yorkers in need.

$1,000 CAN PROVIDE 5,000 hot meals at Food Bank’s Community Kitchen & Food Pantry.

$10,000 HELPS A FOOD pantry in our 1,000 agency network distribute enough food for 50,000 meals.

$100,000 WILL ENABLE US to provide nutrition education to an additional 1,000 households in low-income neighborhoods.

$500,000 INVESTED IN our tax assistance program will bring $16 million in refunds back to New York City’s working poor.

$1,000,000 CAN LEVERAGE approximately $22 million in food stamps to New York City’s most vulnerable residents.

THANK YOU!

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