THE ROAD TO
1 BILLION
2016 BOARD OF DIRECTORS

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WILLIAM JAMES CAPITAL

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CEO & FOUNDER
FEED

Kate Lee
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AIG

Gloria Pitagorsky
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Pastor Michael Walrond
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SOUTHSIDE UNITED HDFC INC./LOS SURES SOCIAL SERVICES

Lisa Boyd
NORTHEAST BROOKLYN HOUSING DEVELOPMENT CORPORATION

Sara Cohen
JEWISH COMMUNITY CENTER OF STATEN ISLAND

Allison Deal
METROPOLITAN COUNCIL ON JEWISH POVERTY

Pe’er Deutsch
ONE SHABBOS

Maria Estrada
EVERY DAY IS A MIRACLE

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ACTS COMMUNITY DEVELOPMENT CORP. (CONEY ISLAND LIGHTHOUSE MISSION)

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NY DEPARTMENT OF HEALTH

LaMunda Maharaj
NYC HUMAN RESOURCES ADMINISTRATION

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MT. HEBRON CHURCH OF CHRIST

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BROOKLYN COMMUNITY CORPORATION

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ST. EDWARD FOOD PANTRY

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BNJ RAPHAEL CHESED ORGANIZATION INC.

Maj. Sharon
Sweeting-Lindsey
(RET.)

VETS INC.

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CHAIR

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TV HOST, AUTHOR

Sunny Anderson
TV HOST

Dominique Ansel
CHEF, AUTHOR, RESTAURATEUR

Phillip Baltz
BALTZ & COMPANY

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CHEF, TV HOST, AUTHOR

Lidia Bastianich
CHEF, TV HOST, AUTHOR

Ty Burrell
ACTOR

Helena Christensen
MODEL, PHOTOGRAPHER

Alan Cumming
ACTOR

Gavin DeGraw
MUSICIAN

Selita Ebanks
MODEL

Dominic Fumusa
ACTOR

Cat Greenleaf
HOST, NBC NEW YORK

Ethan Hawke
ACTOR

Michael Kay
SPORTS BROADCASTER

Lenny Kravitz
MUSICIAN

Lauren Bush Lauren
SOCIAL ENTREPRENEUR

Oliver Platt
ACTOR

Robin Roberts
NEWSCASTER

Gavin Rossdale
MUSICIAN

Susan Sarandon
ACTOR

Kyra Sedgwick
ACTOR

Tony Shaloub
ACTOR

Ahmir “Questlove” Thompson
MUSICIAN, RESTAURATEUR, AUTHOR

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CHEF, AUTHOR, RESTAURATEUR

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CHEF

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CHEF, AUTHOR

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CHEF, TV HOST, AUTHOR

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CHEF, AUTHOR

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CHEF, AUTHOR

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CART. CHINN CULINARY CONSULTING

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CHEF, AUTHOR

Marisa May
SD26 EVENTS

Masaharu Morimoto
CHEF, AUTHOR

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CHEF, AUTHOR, RESTAURATEUR

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Tanya Wenman Steel
CLEAN PLATES OMNIMEDIA

Susan Ungaro
JAMES BEARD FOUNDATION

Jean-Georges Vongerichten
CHEF, AUTHOR, RESTAURATEUR

Cover Photo:
JOEY O’LOUGHLIN
DEAR FRIENDS,

THIRTY-FOUR YEARS AGO, the founders of Food Bank For New York City believed they were building a temporary solution to a problem primarily plaguing homeless men in our city. A billion meals and a billion dollars in tax refunds later, those initial steps have paved a vital way for more New Yorkers than they ever could have imagined. Not only has the face of hunger changed, but the places experiencing hunger have grown. Reaching these milestones has required – and, thankfully, benefited from – the combined energy and force of individuals, institutions and volunteers from various industries across our city.

While it’s gratifying to look at results and feel pride, the urgency of need in our city compels us to constantly look for ways to shift the paradigm in addressing and combatting food poverty throughout the five boroughs. We have taken a long, hard look at the systems in place to determine what works, where we can improve, and how we can better empower long term solutions in the spaces and places needing us most.

BY USING THE MEAL GAP, A METRIC THAT REPRESENTS THE MEALS MISSING from the communities of those struggling to afford food, Food Bank has been able to pinpoint where we’re lacking as a city and match resources and partners to need. A major lesson on this road to a billion has been how the charities and leaders facing the greatest need are also the most under-resourced. This is why our journey to here has seen a sharpening of our focus in hopes of bringing clarity to the need for building local, place-based capacity and resilience in high-need communities.

Real solutions have always been multi-layered and involve participation on every level. Established in 2015, Food Bank’s Strategy Council brings together representatives from the highest-need communities in our member network to re-examine how we distribute and allocate resources by deepening our understanding of the challenges faced on the front lines and the various factors that impact success. Winning at our shared mission requires a belief and investment in the whole being greater than the sum of its parts. Our Tiered Engagement Network (TEN) has grown to nearly 500 member agencies that work together to move families and communities to greater resilience by increasing access to food as well as a range of benefits from financial services to SNAP (food stamps), and beyond.

ON THIS ROAD, A BILLION IS A MILEPOST, NOT AN ENDPOINT. While our past successes were marked by pounds of food, our present and future focus on healthy meals to the places and families needing them most. And by diving deep into the complex challenges facing our communities, we can advocate for and implement improvements—not only through emergency food distribution and income support, but also through nutrition education and policy change.

There are a billion stories to be told from the streets of New York City. Let’s ensure that they are STORIES OF RESILIENCE, HOPE AND SUCCESS, PLANNED FOR AND EARNED TOGETHER.

Sincerely,

Margarette Purvis
PRESIDENT AND CEO
The road to 1 billion requires an unprecedented resolve to reach those who need us most. Food Bank for New York City is at the epicenter, but nimble enough to adapt and improve every facet of our operations to end hunger in New York City.
OF NEW YORKERS ARE TRYING TO SURVIVE BELOW THE POVERTY LINE

Food Bank is the leading food stamp (SNAP) outreach and enrollment organization for the five boroughs. We helped New Yorkers secure more than $37 million in SNAP benefits in 2016—enough for more than 11 million meals—and were the driving force behind the award-winning New York City SNAP Task Force.

NEW YORK CITY’S MEAL GAP IS MORE THAN 240 MILLION

The Meal Gap is New York City’s official measure of food insecurity. By mapping the meal gap, Food Bank can see where hunger lives and target our resources toward areas that need it most.

ONE IN 5 NEW YORKERS WHO RELIES ON EMERGENCY FOOD HAS A JOB

Since the inception of its free tax assistance program in 2002, Food Bank has secured more than $1 billion in tax refunds and credits, putting money into the pockets of working New Yorkers for needed food and household essentials.

1.4 MILLION NEW YORKERS RELY ON EMERGENCY FOOD

Food Bank’s network has grown from 95 food pantries and soup kitchens serving 5,000 individuals in 1983 to nearly 1,000 community-based charities and schools serving almost one in five New Yorkers. In 2016, Food Bank procured, stored, and distributed enough food for more than 62 million meals, including more than 19 million pounds of fresh produce.

OF CHILDREN IN NEW YORK CITY STRUGGLE WITH HUNGER

It began in two schools in Harlem and now reaches more than 50,000 children and their parents/guardians across the city: Food Bank’s CookShop program helps families with children leverage resources to provide nutritious, affordable meals by equipping them with the knowledge and skills to make healthy food choices on a limited budget.
“Food Bank For New York City’s mission to rid New York City of hunger has always resonated with me. Through the Grand Kids Foundation, I have partnered with Food Bank because I know that youth development begins with ensuring that young people have the nutritious food they need to learn and play. Every dollar and every hour donated helps. Together, we can knock hunger out of the park!”

Curtis Granderson
NEW YORK METS OUTFIELDER AND FOOD BANK DONOR

The Meal Gap shows us where hunger lives in New York City. But looking at numbers on a page is very different from staring into the face of hunger firsthand. When two young mothers and their children, desperate for food, arrived on the doorstep of our Hunts Point warehouse and distribution center in the South Bronx, it illustrated the data showing that one of the borough’s neediest neighborhoods was in our own backyard. Nearly 25 percent of Hunts Point residents struggle to put food on the table—a staggering statistic far higher than the citywide average.

Not a single charity was providing hunger relief services in Hunts Point since the recession forced the last one to close its doors. It was clear that the neighborhood needed a food pantry and needed it fast. So Food Bank partnered with Bright Temple AME Church to re-open their food pantry with a multifaceted approach that exemplifies our mission. Not only did Food Bank provide equipment and access to emergency food, we trained the new and enthusiastic staff, provided mentorship, and extended sponsorship opportunities to our partners to ensure that the pantry had the foundation for sustainability and growth.

30.4% OF BRONX RESIDENTS ARE LIVING BELOW THE POVERTY LEVEL.
14.8M FREE MEALS PER YEAR GO TO MEMBER CHARITIES AND SCHOOLS IN THE BRONX.
In 1983, Food Bank For New York City distributed 500,000 pounds of food to 95 community-based charities across the city. Food Bank has been sourcing and distributing food for more than 34 years, but how we do it has changed dramatically since our founding. With a core commitment to serve our member network, every decision we make is based on how effectively we can fulfill this mission.

Toyota, one of Food Bank’s corporate partners, follows the production philosophy of kaizen, or continuous improvement. By applying that philosophy to our operations, Food Bank has developed processes that address the Meal Gap across our city as well as the capacity issues across our network. These processes ensure that every action and reaction is forward-thinking.

Food Bank has used trackable data to make fundamental shifts in our processes. These shifts include creating static routes that enable drivers and Food Bank staff to more deeply understand the needs of those they serve; redefining our drop-ship delivery model, which empowers charities to more effectively receive products that best serve their communities; investing in New York State farmers and local green markets; and creating mixed-produce pallets within our warehouse so we can bring the best and freshest food into the neighborhoods that need it most.

“...I know this is one of the only sources of fresh, local produce and protein raised in New York State. This has been, without a doubt, one of the more fulfilling challenges I’ve ever taken on.”

Dan Colen
FOUNDER, SKY HIGH FARM

1983

0.42M
MEALS SERVED

2016

62.5M
MEALS SERVED
19.9M
POUNDS OF PRODUCE DISTRIBUTED IN 2016
$1 BILLION FOR WORKING NEW YORKERS

“With potentially sweeping funding cuts for emergency food resources and related programs, New Yorkers are facing uncertain times that are reminiscent of when we founded Food Bank 34 years ago. It’s more important than ever to recognize that Food Bank’s services are a vital part of the solution, particularly during this volatile political climate.”

Kathy Goldman
HUNGER ADVOCATE AND CO-FOUNDER, FOOD BANK FOR NEW YORK CITY

Food Bank understands that the reality of poverty cannot be remedied by food alone. Twenty percent of New York City residents live below the poverty line. Low-income New Yorkers often have multiple jobs, go to school, and still must choose between putting food on the table and other essentials like utilities or medical care. This is why Food Bank opened its Tax and Financial Services Center and embedded its free tax assistance services in more than 100 sites citywide last year—a strategic move that capitalizes on new technology that connects trained volunteer tax preparers with the city’s most needy communities.

Getting money back into the pockets of New Yorkers who need it most is another piece of the complex puzzle of hunger that Food Bank is determined to solve. And that solution includes our historic effort in helping eligible New Yorkers receive $1 billion in tax refunds since the program’s inception.

Food Bank now also serves families at their children’s schools, with on-site food pantries, SNAP screenings, tax services, financial coaching, and more. As the driving force behind the New York City SNAP Task Force, Food Bank leads the way for more than 200 advocates and experts who analyze policies, trends, barriers and successes on both a local and national scale.

2002

$4.4M SAVED FOR NEW YORKERS

2016

$129M SAVED FOR NEW YORKERS
70% of this year’s tax refunds went to communities with the highest meal gap.
Children do not choose to be born into poverty. But as a community, we can choose to help them overcome the circumstances they were born into. Food Bank’s nutrition education programs have continued to evolve by integrating essential services into school campuses—and into senior programs and other community hubs—across the five boroughs.

By targeting outreach based on the Meal Gap, Food Bank has connected with schools in the highest need areas, working with principals, teachers, and administrators to customize services based on need. Often starting from the ground up, it’s been imperative to build an infrastructure within each school that can support and sustain services such as CookShop’s nutrition education curriculum, client choice food pantries, and more.

We also recognize that nutrition education is a lifelong journey. Last year, Food Bank helped support campus pantries at 11 colleges and universities, and at 28 senior programs, including our own Community Kitchen and Food Pantry in Harlem.

**1 BILLION POSSIBILITIES**

“The impact that CookShop has had on our school community has been deep and far-reaching. It is through CookShop that our students, who live in a city where one in five children come from food-insecure homes, are provided with a high-quality, engaging and hands-on nutrition education, as well as a wide array of resources that help support our families’ health and well-being.”

*Stephanie Garren*  
ASSISTANT PRINCIPAL, LEXINGTON ACADEMY

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**50,000+**  
NEW YORKERS PARTICIPATED IN FOOD BANK’S NUTRITION EDUCATION PROGRAMS

**720,000+**  
MEALS PROVIDED THROUGH CAMPUS PANTRIES
GO ORANGE TO END HUNGER
SEPTEMBER 2015
With presenting sponsor Barilla, Food Bank’s 10th annual hunger awareness campaign cloaked New York City in orange and called upon New Yorkers to take action through social media, volunteerism, virtual food drives, and more—including the illumination of the Empire State Building to help spread the message far and wide.

“HIDDEN IN PLAIN SIGHT”
NOV 6, 2015 – NOV 13, 2016
In partnership with Food Bank, the Brooklyn Historical Society presented photojournalist Joey O’Loughlin’s three-year chronicle of the lives affected by Food Bank in an exhibition that captured the rarely-seen humanity behind the hardship of hunger and poverty.

UNITED FEDERATION OF TEACHERS JOHN DEWEY AWARD
MAY 2016
Food Bank Board Chair Rev. Henry A. Belin III accepted the UFT’s highest honor on behalf of Food Bank from President Michael Mulgrew. “Many of our families are in financial crisis. Food Bank has taken families from severe crisis to stability,” remarked Mulgrew. Previous honorees include the Rev. Dr. Martin Luther King, Jr., Eleanor Roosevelt, and President Bill Clinton.

FOOD BANK’S COMMUNITY RESPONSE PARTNERS
MAY 2016
Food Bank continued to support the city’s poorest communities, dispatching Community Response Partners to provide mobile services to connect individuals and families to the resources that fight hunger best.
NEW YORK CITY WINE AND FOOD FESTIVAL
OCTOBER 15-18, 2015
The New York City Wine and Food Festival drew 55,000 foodies to more than 100 star-studded events, raising more than $500,000 for Food Bank over the four-day celebration of one of the greatest dining cities in the world.

NYC CONFERENCE ON HUNGER AND POVERTY
FEBRUARY 2016
The five Borough Excellence Award recipients with Food Bank co-founder Kathy Goldman (center, orange vest) and Zanita Tisdale, Associate Director of Member Engagement (far right).

2016 CAN DO AWARDS
APRIL 2016
Actors/comedians Aziz Ansari, Mike Myers and Jim Gaffigan brought levity and helped raise $2.4 million at Food Bank’s annual gala, presented by Bank of America. The awards dinner honored coffee maker Lavazza, photojournalist Joey O’Loughlin, and artist and farmer Dan Colen for their commitment to hunger relief.

LOCAL PARTNERSHIP, LOCALLY GROWN
MARCH 2016
Food Bank was honored at Snug Harbor’s annual Neptune Ball for its innovative partnership with the organization’s Heritage Farm on Staten Island. The farm not only produces 4,500 pounds of fresh local produce every year for Staten Island food pantries and soup kitchens, it provides a 12-week training on urban farming to Food Bank members across the city.
1 BILLION WAYS TO BECOME PART OF THE SOLUTION

Volunteers are the lifeblood of Food Bank’s work. Our thriving community of individual and corporate volunteers enables us to reach New York City’s neediest communities with not only food and resources, but a sense of hope, which should never be underestimated. Volunteers are also the face of Food Bank For New York City at special events like the annual New York City Wine & Food Festival, as well as public awareness campaigns, like Go Orange to End Hunger.

“Everyone has a role in helping address society’s greatest needs and companies have a unique opportunity to make a big impact. At Bank of America, we believe our role in the community extends beyond simply taking care of our clients’ financial needs. It is also about developing strong partnerships with nonprofit organizations. Doing so helps communities thrive, builds trust and credibility, and represents a company that people want to work for, invest in and do business with.”

Jeff Barker, New York State President, Bank of America
50,309

VOLUNTEER HOURS WERE DONATED IN 2016
### CONSOLIDATED STATEMENT OF

#### FINANCIAL POSITION

### ASSETS

<table>
<thead>
<tr>
<th>Item</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$4,817,633</td>
<td>$3,092,654</td>
</tr>
<tr>
<td>Investments</td>
<td>2,823,518</td>
<td>5,360,541</td>
</tr>
<tr>
<td>Government grants receivable</td>
<td>4,223,176</td>
<td>5,301,313</td>
</tr>
<tr>
<td>Contributions receivable</td>
<td>1,404,712</td>
<td>1,083,894</td>
</tr>
<tr>
<td>Accounts receivable, less allowance for doubtful accounts of $44,000 in 2016, $0 in 2015</td>
<td>250,102</td>
<td>132,787</td>
</tr>
<tr>
<td>Prepaid Expenses and other assets</td>
<td>179,663</td>
<td>234,942</td>
</tr>
<tr>
<td>Security deposits</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Purchased products inventory</td>
<td>298,999</td>
<td>761,072</td>
</tr>
<tr>
<td>Donated food inventory</td>
<td>1,451,457</td>
<td>1,439,489</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>4,233,388</td>
<td>4,220,905</td>
</tr>
<tr>
<td>Investment in Hunts Point Cooperative Market, Inc. (HPCM), net</td>
<td>183,166</td>
<td>207,217</td>
</tr>
<tr>
<td>Deferred mortgage costs</td>
<td>53,315</td>
<td>59,368</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$19,919,129</strong></td>
<td><strong>$21,874,000</strong></td>
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</table>

### LIABILITIES AND NET ASSETS

### LIABILITIES

<table>
<thead>
<tr>
<th>Item</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$3,604,181</td>
<td>$2,689,550</td>
</tr>
<tr>
<td>Accrued salaries and employee benefits</td>
<td>769,027</td>
<td>937,742</td>
</tr>
<tr>
<td>Contract advances</td>
<td>291,120</td>
<td>574,063</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>733,040</td>
<td>705,444</td>
</tr>
<tr>
<td>Mortgage loan payable</td>
<td>2,018,350</td>
<td>2,135,924</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$7,415,718</strong></td>
<td><strong>$7,042,723</strong></td>
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</table>

### NET ASSETS

#### UNRESTRICTED

<table>
<thead>
<tr>
<th>Item</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board-designated</td>
<td>4,650,000</td>
<td>4,650,000</td>
</tr>
<tr>
<td>Property and equipment and investment in HPCM</td>
<td>2,398,204</td>
<td>2,272,198</td>
</tr>
<tr>
<td>Undesignated</td>
<td>3,485,361</td>
<td>4,643,113</td>
</tr>
<tr>
<td><strong>Total unrestricted</strong></td>
<td><strong>10,533,565</strong></td>
<td><strong>11,565,311</strong></td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>1,919,846</td>
<td>3,215,966</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>50,000</td>
<td>50,000</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$12,503,411</strong></td>
<td><strong>$14,831,277</strong></td>
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</tbody>
</table>

### TOTAL LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Item</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$19,919,129</strong></td>
<td><strong>$21,874,000</strong></td>
</tr>
</tbody>
</table>
## Consolidated Statement of Activities

### Operating Support and Revenue

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donated food received</td>
<td>42,625,454</td>
<td>42,889,419</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundations and corporations</td>
<td>8,192,329</td>
<td>8,396,280</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individuals</td>
<td>7,825,893</td>
<td>8,203,136</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>In-Kind contributions</td>
<td>38,404</td>
<td>1,975,706</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special events (net of direct costs of $436,576 in 2014)</td>
<td>1,911,062</td>
<td>1,975,706</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Support</strong></td>
<td>$60,554,684</td>
<td>$61,464,541</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| REVENUE | |
|---------| |
| Government contracts | 21,864,207 | 24,199,138          |                        |            |            |
| Shared maintenance | 197,674 | 141,384             |                        |            |            |
| Sale of food and paper products | 1,583,059 | 1,412,649          |                        |            |            |
| Other income | 139,743 | 111,407             |                        |            |            |
| **Total Revenue** | $23,739,683 | $25,864,578        |                        |            |            |

| **Total Support and Revenue** | $84,294,367 | $87,329,119      |                        |            |            |

*In fiscal year 2016, Food Bank managed and distributed $77 million in food product: $42 million was donated, $6 million was purchased and $29 million was government-contracted, which is not considered a donation or an asset on Food Bank’s financial statements. If the government-contracted food product were included, total support and revenue would be approximately $113 million.*

### Expenses

#### Program Services

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food, storage and distribution</td>
<td>62,679,437</td>
<td>63,052,499</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Research and policy</td>
<td>451,556</td>
<td>806,468</td>
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<td></td>
</tr>
<tr>
<td>Nutrition services and education</td>
<td>3,264,668</td>
<td>5,437,227</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Kitchen and pantry</td>
<td>2,468,521</td>
<td>2,503,995</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income assistance</td>
<td>7,357,637</td>
<td>6,908,410</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benefit access</td>
<td>2,060,225</td>
<td>2,125,848</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>$78,282,044</td>
<td>$80,834,447</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

#### Supporting Services

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management and general</td>
<td>5,417,383</td>
<td>5,707,695</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>2,941,411</td>
<td>3,412,911</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td>$8,358,794</td>
<td>$9,120,604</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| **Total Expense** | $86,640,838 | $89,955,053        |                        |            |            |

### Change in Net Assets – Operating,

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundations and corporations</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>($2,346,471)</td>
<td>($2,625,934)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Non-Operating Support and Revenue

#### Support for Capital Expenditures

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundations and corporations</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Other Non-Operating

<table>
<thead>
<tr>
<th>SUPPORT</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment income</td>
<td>46,281</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Change in Net Assets – Non-Operating</strong></td>
<td>$46,281</td>
<td>—</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>($2,579,653)</td>
<td>($2,579,653)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Assets at Beginning of Year</strong></td>
<td>$17,410,930</td>
<td>$17,410,930</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td>$14,831,277</td>
<td>$14,831,278</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## WE GRATEFULLY ACKNOWLEDGE OUR SUPPORTERS

### $1 MILLION+
- Anonymous
- Robin Hood
- Single Stop USA

### $500,000-$999,999
- Lois & Arthur Stainman

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- Gail M. Simmons & Jeremy Abrams
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- Nancy Jecove
- Ackerman-Marino
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Kevin Dunne
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Eat nYc
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Elliot Greenfield
Samuel Greenhoe
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- Between the Bread
- Bimbo Bakery
- By the Way Bakery
- Gold Medal Bakery
- J&S Hot Bagel
- Junior’s Restaurant
- Just Bagels
- Lafayette Grand Cafe & Bakery
- Levain Bakery Cookie Company
- Panera LLC

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- Muuna Inc.
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- All Natural Products
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- Banza
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- Chinese American Planning Council, Inc
- Citarella
- Clear Lane Freight Systems
- Danone Waters of America, Inc.
- Danone Waters of North America
- Diamond Foods Inc.
- Eco Meal Organic
- Esco Sales
- Feeding Children Everywhere
- Fodor Foods
- The Food Exchange
- Gourmet Guru
- Gregory Packaging
- Grow And Behold Foods
- H. P Hood LLC
- IKEA North America Services
- J & S Foods
- KDI/ACME
- Kraft National Claim Center
- Krasdale Foods Inc.
- Lavazza Premium Coffee
- Lieber’s Kosher Foods
- Loacker USA
- Mellinghoff International LLC.

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- Ambrosial Harvest
- Capro Inc.
- The CSA Corbin Hill Food Project
- Farm Fresh Inc.
- Farmers Pantry
- Farmigo
- Forgotten Harvest
- Geneva Farms
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- Jetro
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- Musacchio Farms
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- Grow NYC - Rocksefeller Center
- Grow NYC - Union Square
- GreenMarket
- Hansen Farms LLC
- Jerry Shulman Produce Shipper
- Katzman Produce
- Lynn-Elte & Sons
- MSC Brokerage, LLC
- Miller Quality Produce
- New Eastern Fresh Produce
- Produce Depot
- RBest Produce
- Sky High Farm LLC
- Tartucorp Produce
- Torey Farms
- Triple G Farms
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- Gristedes #544
- Gristedes #597
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- Plated
- Shop Rite
- Starbucks
- Stop & Shop #2580
- Super Stop & Shop #506
- Super Stop & Shop #506
- Super Stop & Shop #510
- Target #2850
- Target #3230
- The White Moustache

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- Fair Fish Co.
- Joe Monani Fish Company, Inc.
- Monte’s Seafood Emporium
- SeaFrigo-Fairmount C/O Jacquet
- North America Corp.
- Universal Seafood, Inc.
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Hal Dorfman, Architect Infinity Systems
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Warehouse/Distribution Center
Hunts Point Cooperative Market
355 Food Center Drive, Bronx, NY 10474
t: 718.991.4300 | f: 718.893.3442

Community Kitchen & Food Pantry
252 West 116th Street, New York, NY 10026
t: 212.566.7855 | f: 212.662.1945

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